



UNITED STATES MARINE CORPS

3D BATTALION, 3D MARINES
REGIMENTAL COMBAT TEAM 5
2D MARINE DIVISION (FWD)
UNIT 44070
FPO AP 96607-4070

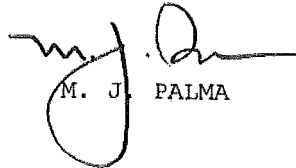
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29 Dec 11

From: Commanding Officer
To: Commanding Officer, Regimental Combat Team 5

Subj: COMMAND CHRONOLOGY FOR THE PERIOD OF 18 NOVEMBER 2011 THROUGH
15 DECEMBER 2011

Ref: (a) MCO 5750.1H
(b) DivO 5750.7D
(c) RegtO 5750.1C

1. Per the references, Task Force 3d Battalion, 3d Marines, Regimental Combat Team 5, Command Chronology is submitted.
2. Point of contact is Captain Jeremy H. Groefsema and can be reached at email: jeremy.groefsema@afg.usmc.mil or jeremy.groefsema@usmc.mil.


M. J. PALMA

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COMMAND CHRONOLOGY

18 NOV - 15 DEC 2011

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SECTION I: ORGANIZATIONAL DATA

1. UNIT DESIGNATION. Task Force 3d Battalion, 3d Marines, Regimental Combat Team 5, 2d Marine Division (Foward), II Marine Expeditionary Force (Forward)

- a. Reporting Unit Code: M13130
- b. Table of Organization Number: M13130

2. PERIOD COVERED AND LOCATION. 18 Nov 2011 through 15 Dec 2011: Garmser District, Helmand Province, Afghanistan in support of Operation ENDURING FREEDOM 11.2.

3. PERSONNEL INFORMATION

- a. Commanding Officer
Lieutenant Colonel Matthew J. Palma
18 Nov - 15 Dec 11
- b. Executive Officer
Major Sean P. Carroll
18 Nov - 15 Dec 11
- c. Sergeant Major
Sergeant Major Andrew T. Cece
18 Nov - 15 Dec 11
- d. Subordinate Commanders
 - (1) India Company:
Captain Bobby W. Lee Jr.
18 Nov - 15 Dec 11
 - (2) Kilo Company:
Captain Barney B. Blaine
18 Nov - 15 Dec 11
 - (3) Lima Company:
Captain Richard M. Zjawin
18 Nov - 15 Dec 11
 - (4) H & S Company:
Captain Owen M. Boyce
18 Nov - 15 Dec 11
 - (5) Weapons Company:
Captain Jason C. Armas
18 Nov - 15 Dec 11
- e. Principal Staff
 - (1) Adjutant (S-1):
First Lieutenant Drake P. Toney
18 Nov - 15 Dec 11

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- (2) Intelligence Officer (S-2):
Captain Jeffrey M. Brewer
18 Nov - 15 Dec 11
- (3) Operations Officer (S-3):
Major Stephan P. Karabin II
18 Nov - 15 Dec 11
- (4) Assistant Operations Officer (S-3A):
Captain Lowell D. Krusinger
18 Nov - 15 Dec 11
- (5) Operations Chief:
Master Gunnery Sergeant Troy L. Buss
18 Nov - 15 Dec 11
- (6) Battalion Gunner:
Chief Warrant Officer 3 Raymond L. Browne
18 Nov - 15 Dec 11
- (7) Fire Support Coordinator:
First Lieutenant Jared W. Streeter
18 Nov - 15 Dec 11
- (8) Air Officer:
Captain Jeremy H. Groefsema
18 Nov - 15 Dec 11
- (9) Joint Terminal Attack Controllers:
Captain Gareth P. Hughes
18 Nov - 15 Dec 11

Captain John C. Kolb
18 Nov - 15 Dec 11

Staff Sergeant Jeremy L. Hager
18 Nov - 15 Dec 11

Staff Sergeant Justin M. Byrd
18 Nov - 15 Dec 11

Sergeant Scott E. Brose
18 Nov - 15 Dec 11
- (10) Chemical, Biological, Radiological and Nuclear Officer:
Chief Warrant Officer 2 Felix A. OrtizToro
18 Nov - 15 Dec 11
- (11) Logistics Officer (S-4):
Captain Brian E. Hollier
18 Nov - 15 Dec 11
- (12) Assistant Logistics Officer:
First Lieutenant Ryan P. Gulliksen
18 Nov - 15 Dec 11
- (13) Supply Officer:

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First Lieutenant Tyler Short
18 Nov - 15 Dec 11

(14) Maintenance Management Officer:
First Lieutenant Joseph Schager
18 Nov - 15 Dec 11

(15) Motor Transport Officer:
First Lieutenant Daniel A Ledeen
18 Nov - 15 Dec 11

(16) Communications Officer (S-6):
Captain Joshua Connors
18 Nov - 15 Dec 11

(17) Embedded Training Team (ETT) OIC:
Captain Raymond L'Heureux
18 Nov - 15 Dec 11

(18) Police Advisory Team (PAT) OIC:
First Lieutenant Jeremy Wheeler
18 Nov - 15 Dec 11

(19) Chaplain:
Lieutenant Jerry Durham, USN
18 Nov - 15 Dec 11

(20) Battalion Surgeon/Medical Officer:
Lieutenant Sean M. Stuart, USN
18 Nov - 15 Dec 11

(21) Assistant Battalion Surgeon:
Lieutenant Eusebio Flores, USN
18 Nov - 15 Dec 11

(22) Battalion Judge Advocate:
Captain John A Sautter
18 Nov - 15 Dec 11

(23) Historian:
Captain Jeremy H. Groefsema
18 Nov - 15 Dec 11

4. AVERAGE MONTHLY STRENGTH

	<u>USMC</u>		<u>USN</u>		<u>TOTAL</u>	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
Nov/Dec	70	937	3	73	73	1010

5. EQUIPMENT

Marine Corps Automated Readiness Evaluation System (MARES) Reportable
Equipment:

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TAM	NOMEN	RQMT	POSS	EXCESS
A0061	MAST SECTION	6	7	1
A0090	AN/TSR-9 TGRS	1	1	
A0124	REMOTE SUBSCRIBE ACCESS MODULE	4	2	
A0126	AN/VRC-103	0	33	33
A0129	PRC-152	250	228	
A0139	RADIO SET, AN/TRC-209	4	5	1
A0153	RADIO SET, AN/MRC-142C	5	5	
A0172	DDS-R PWR MOD	7	7	
A0174	DDS-R LAN SVC MOD	3	4	1
A0176	DDS-R LAN EXT MOD ON-704/TYC	10	10	
A0197	DDS-R DSM	1	1	
A0234	SWAN D	1	0	
A0243	SWAN D NETWORK PACKAGE	1	0	
A0254	COMBAT OPS CENTER SET III	1	1	
A0255	COMBAT OPS CENTER SET IV	1	0	
A0266	RADIO SET, AN/VRC-104	3	3	
A0932	INTEL OPS WORKSTATION	1	0	
A1260	AN/PSN-13	77	73	
A2042	AN/PRC-150	70	68	
A2068	AN/PRC-117F	55	78	23
A2079	AN/PRC-119F	17	17	
A2555	AFATDS. AN/GYK-60	4	5	1
A2560	TLDHS BLK II AN/PSQ-19A	6	0	
A3252	UAV DRAGON EYE	2	11	9
B0008	AIRCONDITIONER, 5T, 60K	20	24	4
B0014	ECU, A/C, 36000 BTU	40	55	15
B0018	TRLR, INTEGRATED ECU	3	3	
B0027	PANEL, PWR DISTR	5	8	3
B0028	PANEL, PWR DISTR	25	62	37
B0029	PANEL, PWR DISTR	10	19	9
B0030	PANEL, PWR DISTR	15	20	5
B0032	PANEL, PWR DISTR	0	3	3
B0063	LOADER, SCOOP TYPE, 624K TRAM	1	0	
B0730	GEN SET, 3KW	15	20	5
B0891	MEP-803 10KW	20	30	10
B0953	GEN SET, 30KW, 60HZ, MEP-005A/B	10	12	2
B0980	GEN SET, MEP 513A	1	1	
B1021	GEN SET, 60KW, MEP-006A/806B	15	26	11
B1045	GEN SET, 100KW, TQG-MEP-807A	8	7	
B1580	PUMP, FUEL MODULE	6	4	
B2085	TANK, FUEL STORAGE	12	15	3

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B2086	TANK, WATER STORAGE	8	3	
B2561	FORKLIFT, EBFL	2	1	
D0003	TRK, ARM 7T CAR AMK23	7	11	4
D0004	TRK, ARM 7T CAR W/W AMK25	3	3	
D0005	TRK , ARM 7T EXT AMK27	3	3	
D0006	TRK, ARM 7T EXT W/W AMK28	2	0	
D0015	TRK, WRECKER ARM 7T AMK36	1	2	1
D0023	MARP, AMB HAGA/MAXPRO	2	2	
D0025	MRAP, CAT I 4X4	40	39	
D0027	MRAP, CAT II 6X6	10	13	3
D0033	M1152	2	1	
D0036	MRAP, ATV	70	80	10
D0880	TRLR, WATER TANK M149A2	8	4	
E0006	IZLID	0	22	22
E0020	SCOUT SNIPER RIFLE	11	13	2
E0042	LASER RANGE FINDER	5	2	
E0055	LAUNCHER TUBE (TOW)	8	8	
E0180	AIMING CIRCLE	4	6	2
E0207	JAVELIN M98A1	8	8	
E0915	SMAW	18	18	
E0980	MACH GUN CAL 50 M2	54	61	
E0989	M240G	95	94	
E0994	MK-19	48	53	5
E1048	LASER RANGE FINDER- VECTOR	25	23	
E1065	M224	9	8	
E1095	M252	8	9	1
E1460	RIFLE, SNIPER 7.62	8	8	
E1475	RIFLE, SPEC OPS APL .50 CAL	4	4	
E1975	SIGHT, THERMAL	95	108	13
E1976	SIGHT, THERMAL	65	59	

SECTION II: NARRATIVE SUMMARY

ADMINISTRATION, ADJUTANT/LEGAL

During 15 November to 15 December 2011, the Administration Section (S-1) undertook its tasks of personnel accountability, awards preparation, fitness report tracking, directives control, legal administration and correspondence management. The following details are provided:

1. Awards Presented to Personnel:

- a. Navy and Marine Corps Achievement Medals: 2
- b. Navy and Marine Corps Commendation Medals: 0

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c. Combat Action Ribbons: 0

2. Fitness Reports Submitted:

a. Officer: 31

b. Enlisted: 0

3. Administrative Separations:

a. Approved: 0

b. Suspended: 0

c. Pending: 0

4. Legislation and Congressional Action: 0

5. Court Martial Convened: 0

a. General: 1

b. Special: 0

c. Summary: 0

6. Promotions:

The following promotions were effected:

Captain	-	0
First Lieutenant	-	3
Staff Sergeant	-	3
Sergeant	-	6
Corporal	-	10
Lance Corporal	-	15
Total	-	34

7. Officers Joined: 0

8. Officers Dropped: 0

9. USMC Enlisted Joined: 0

USMC Enlisted Dropped: 13

USN Enlisted Joined: 0

USN Enlisted Dropped: 2

TRAINING AND OPERATIONS

The Battalion conducted a relief in place with 1st Battalion, 3d Marines on 18 November 2011. Since the relief in place 3d Battalion, 3d Marines has focused on Afghan National Police (ANP) development. The development of the police is the Battalion's main effort, and the employment of an enhanced mentoring company to partner and mentor the ANP has given the battalion a better perspective on the ANP/Afghan Local Police (ALP) readiness and their capabilities.

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On 21 November India Company struck an Improvised Explosive Device (IED) on route Fenway while conducting a ground resupply to Patrol Base (PB) Styx. The IED was off set from the pressure plate and destroyed the vehicle but no one was injured.

The Battalion is also interested in expanding the District government's sphere of influence. On 22-24 November the Battalion Commander as well as other key staff accompanied the District Governor on a trip south through the AO, where they held three critical Shuras. The most important of these was held at COP Torbert in the Banadar area, where the locals had not seen any government presence. The District Governor was able to meet with local elders and hear their concerns and issues.

On 24 November the Commandant of the Marine Corps arrived at Forward Operating Base (FOB) Delhi on his Thanksgiving Day battlefield circulation. He spoke to the Marines on FOB Delhi, and answered some of their questions. The same day one of the Battalion logistics trains hit an IED on Route Washington. The IED exploded at the back end of the truck, and no one was injured, the vehicle sustained little damage.

On 1 December the Division Commanding General, Brigadier General Craparotta arrived to conduct a visit of the AO. He was briefed on the Battalion's current layout, and the consolidation of Marine forces into platoon and Company positions. The Commanding General and the Battalion Commander then toured a few PB in Lima Company's Area of Operations (AO).

On 8 December, RC(SW) Commanding General, Major General Toolan, and a small group arrived at FOB Delhi to participate in a Spirit of America Video Teleconference between high school students from Hazar Joft High School here in Garmser and high school students in the United States. The students were able to conduct a video conference call with students in the United States and asked questions about their lives and habits. The event was held at the Agricultural School just outside of FOB Delhi.

On 11 December, Lima Company and Kilo Company in cooperation with ANA and ANP conducted OPERATION CORAL SNAKE, a series of soft cordon and knocks in conjunction with census operations focused on the Amir Agha area. This was a successful operation where coordination was done between International Security Assistance Force (ISAF), Afghanistan National Army (ANA), and ANP elements.

The Battalion then focused on planning and preparation for Regimental Combat Team -5's (RCT-5's) winter offensive OPERATION TAGEER SHAMAL. The Battalion assumed the main effort for Phase I of the winter offensive. On 14 December a combined Rehearsal of Concept drill was conducted at FOB Delhi with all the participants during Phase I of the winter offensive.

HEADQUARTERS AND SERVICE (H&S) COMPANY

Between 18 November 2011 and 15 December 2011 Headquarters and Service (H&S) Company supported Task Force Operations and conducted security operations in and around FOB Delhi. Headquarters and Service Company focused security operations primarily within the Hazar Joft Bazaar and several outlying villages that have seen very minimal Coalition Forces and Afghanistan National Security Forces presence. Many of these patrols focus on the PIR/SIRs/SORs derived from the Battalion's "First 30 Day" operations order.

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Headquarters and Service Company supported Battalion enablers (CAG, DST and FET) in the accomplishment of their respective missions.

Additionally, H&S Company Marines focused on partnering with the Staff Officers of the ANA and Afghan Uniformed Police (AUP). Primary staff members from H&S Company conducted weekly intelligence, security and logistical meetings to discuss Current Operations and Future Operations.

Headquarters and Service Company's Guard Force Platoon conducted an average of three partnered patrols each week. A lack of soldiers within 2/1/215 H&S Company prevented more partnering with the Guard Force. Additionally, H&S Company initiated the planning for increased mentorship and integration of the ANA Soldiers and will focus on conducting Professional Military Education (PME) classes, regarding Counter IED (CIED) Tactics Techniques and Procedures (TTPs), and small unit patrolling TTPs, in order to, facilitate higher's intent.

Guard Force Platoon conducted security patrols in the H&S battlespace which encompassed two mounted and 56 dismounted security patrols, eight of which were partnered with Afghanistan National Security Forces (ANSF). This resulted in 247 kilometers of patrolling in which they engaged local elders, religious leaders, females and general population. They also conducted security operations ISO the Commandant of the Marine Corps's visit to FOB Delhi and Spirit of America's video conference between Hazar Joft and Camp Lejeune High School students.

For the remainder of the deployment H&S Company will continue to develop the Afghanistan National Army and Afghanistan National Police in the H&S battlespace and continue to support the District Support Team. Additionally, in accordance with RCT-5 and Battalion directives, H&S Company will support the demilitarization of checkpoints, PBs and Company Combat Outposts (COPs) throughout the AO.

Embedded Training Team (ETT)

The ETT's primary focus during this time has been the building of rapport with the 2/1/215 Kandak Staff, as well as enabling their logistical independence, while developing and mentoring all staff level functions to build proficiency and professionalism. During the Division validation visit, the 2/1/215 was rated as effective with advisors overall, with areas for improvement in intelligence and logistics. The 3d Battalion, 3d Marines, ETT Detachment assumed the security mission for PB Shamshad, while continuing to train and develop resident soldiers of Tolai Secular at that position, focusing on patrolling, mission briefs, mission planning, and check point operations.

During this period, the major focus of effort has been planning for the consolidation of the 2/1/215 into platoon and company sized positions in the northern sector of the AO, while preparing Southern Garmser for the arrival of the 6/1/215 in zone. We have been working continuously with the Kandaks' Operations Officers and Commanding Officers in order to develop a plan for the moves, while putting the least amount of strain on ongoing operations.

December has seen the move of the first company of the 6/1/215 into southern Garmser, as well as the receipt of bulk fuel and water storage capability for the 2/1/215 from brigade. As we push these assets to the Tolai positions, we will lay the groundwork for the logistical independence of the 2/1/215.

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The ETT continued to conduct Quick Reaction Force missions, intelligence-based operations, and partnering operations. The Kandak continues to respond well to all short-fuse operational requirements and demonstrated solid TTPs.

INDIA COMPANY

Company I officially conducted transfer of authority with Alpha, Charlie, and Weapons Companies, 1st Battalion, 3d Marines on 15 November. The company's turnover with 1st Battalion, 3d Marines was fairly complicated due to one company conducting a turnover with three companies and consolidating three areas of operations into one. On 19 November, the last designated personnel of 1st Battalion, 3d Marines departed from the area of operations.

On 20 November Checkpoint 11 (CP 11), an un-partnered four man observation post, was demilitarized. On 21 November while conducting an un-partnered mobile resupply from PB Durzay to Patrol Base Styx, India mobile struck an IED on Route Fenway. The vehicle was declared a mobility kill on-site and no casualties were sustained.

On 22 November Company I conducted Operation Oasis, a clearing operation that took place in Azazzi. It was the first operation that was conducted by Company I in the AO.

On 6 December the ANA, through local national tips, found an IED on Route Saints. Deciding not to wait on support from Company I, the ANA pulled the IED from the ground and took it back to their patrol base. The IED was later reduced. On 7 December 3d Platoon transferred PB Thomas Hill to the ANA at patrol base Hernandez. On 10 December, 1st Platoon found an IED in the vicinity of PB Styx, the IED was reduced the same day. The IED was meant for dismounted patrols. On 12 December PB Donahue was demilitarized. Patrol Base Donahue was an un-partnered position along Route Giants. On 15 December, Company I conducted the Battalion led OPERATION GRIDLOCK, which was composed of several deliberate vehicle checkpoints on heavily trafficked routes.

KILO/POLICE MENTORING COMPANY

On 18 November 2011, Kilo Company assumed control of twelve positions located throughout the District of Garmser. Located at the ANP District Police Headquarters is the Kilo Company Headquarters element. Subsequent positions the company assumed control of include: PB Shamalan, First Lieutenant Steven Rimmer; PB Ahkmed, Staff Sergeant Craig DeCosta; PB Jugroom, Second Lieutenant Robert Hindle; Patrol Base Bury, Staff Sergeant Damin Snyder; COP Koshtay, Staff Sergeant Ramon Cuevas; Checkpoint (CP) Amir Agha, Sergeant Luis Cotts; PB Kupak, First Lieutenant Adam Staff; PB Mian Poshtay, First Lieutenant Frank Buerger; CP Laki, Sergeant Jonathon Campos; PB Amir, Staff Sergeant Marty Corona; and PB North, Corporal Matthew Davis. All Kilo Company positions are partnered with the AUP and ALP. All combat operations and patrolling efforts are conducted in partnership with local ANP forces.

Upon assumption of these positions throughout the Garmser District, Kilo Company, operating along battalion lines of operation, focused on ANSF Development and Transfer of Lead Security Requirements (TLSR) to the ANP. In order to achieve this goal, Kilo Company stresses the importance that all operations prompt Afghan-led mission planning and execution. Over the past few weeks, Kilo Company and its partnered units have conducted more than

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forty mounted patrols and over three hundred dismounted patrols throughout the Task Force 3d Battalion, 3d Marines AO.

Select notable events over this period include: On 27 November, the ANP at CP Amir Agha lead an independent cordon-and-knock operation; uncovering a weapons and drugs cache that resulted in the detainment of three individuals and the confiscation of drugs. On 10 December, ANP conducted a partnered cordon-and-knock with Marines from Kilo Company; this operation resulted in the discovery half a kilogram of heroin, one Ak-47, one shotgun and the detainment of three local nationals.

In order to facilitate the TLSR to ANSF, Kilo Company has begun the process of reducing the number of positions held by closing and transferring positions as they are rendered operationally unnecessary. On 14 December, Kilo Company completed the first position closure, PB North, and afterward consolidating CF presence at PB Amir.

Kilo Company has supported the AUP/ALP by facilitating the establishment of a District Operations Coordination Center (OCC-D). The OCC-D is currently in its early stages of operation; its operation being severely limited due to insufficient support from responsible ANSF representatives.

Kilo Company is currently mentoring the establishment of sound administrative practices within ANP operations; to include tracking training evolutions, pay, personal information, and gear and weapon issuance. First Lieutenant Jeffery Randall supervises all AUP training and pay. Since commencing the monitor of AUP pay, Kilo Company has identified 76 monthly payments to unknown sources, or ghost payments. In addition 21 Non-Commissioned Officers (NCOs) have been identified as receiving incorrect patrolmen-level salaries. Kilo Company has facilitated the training of 29 individuals into Basic Patrolmen, NCO, ANP Medic or ANP Communication courses based out of the Regional Training Center at Lashkar Gah or FOB Leatherneck. On 4 January, Kilo Company will initiate the year's first ALP academy at the District Police Headquarters. This academy trains and certifies ALP patrolmen.

LIMA COMPANY

Lima Company hit the ground running upon their arrival in Garmser District, in the beginning of November. On 15 November, prior to TOA, Lima led the recovery efforts of a strike against a Taliban leader who was in the process of gathering weapons to use against Coalition Forces. With the RIP completed, Lima Marines expanded their AO and continued building upon combat operations and patrolling efforts that had been started during the deployment of 1st Battalion, 3d Marines. Lima Company Marines trained in RIAB, ICOM, GBOSS, CIED and Wolfhound systems from 20 to 24 November. On 23 November, Lima Company located and assisted EOD in detonating a cache of aluminum nitrate in vicinity of COP Koshtay. Again, on 27 November, Lima Company recovered an ammunition cache of linked 7.62 rounds. The Marines of Lima Company led the way and captured another Taliban leader who was posing as an ANP member on 28 November, rounding out a successful first month in Garmser.

On 3 December, Lima Marines from 2d Platoon rushed into a frigid canal in order to rescue the passengers of a van and an injured ANA soldier from drowning. A local national vehicle struck an ANA soldier on patrol which launched him and the vehicle into the canal. Lima Marines rushed to their aid, set up security, shed their gear, and dove into the freezing waters. In the end, they managed to rescue all passengers; two men, three women, two

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children, an infant, and the ANA soldier. These Lima Marines from 2d Platoon have since been praised as the heroes of Garmser by local elders in the area. On 6 December, Lima Marines established positive identification (PID) and engaged two suspected Taliban members, after receiving contact in vicinity of Barcha, while on a security patrol. The enemy force quickly withdrew to the north and Lima was unable to reestablish PID. The Jordanian Female Engagement Team arrived on 11 December to meet with local nationals at the Koshtay School and discuss the future education of the local children. Lima Company provided overwatch and security as well as introductions with the local elders. Lima Company also took part in OPERATION CORAL SNAKE, which involved establishing blocking positions in order to isolate and allow Kilo Company to accomplish the mission of clearing and conducting census operations in the Hazar Joft area without enemy interference. Finally, Lima Company took part in OPERATION GRID LOCK, an AO wide VCP operation shaping the battlefield for upcoming Battalion Operations. The Marines continue to work side-by-side with the ANA and mentor them as they transition to the forefront of combat operations in zone. Relationships between Marines, the ANSF, and Local Nationals continue to grow stronger as they learn from each other. The Marines relentlessly patrol their areas with tactical and technical proficiency, continuously partnered with ANA, resulting in a secure area and environment in which the Government of Afghanistan can establish itself as a legitimate government that is able to provide for its people.

WEAPONS COMPANY

Weapons Company commenced operations in the Banadar region of Garmser District, mentoring ANSF while conducting counterinsurgency and stability operations in zone. The company established its headquarters at COP Torbert, co-located with CAAT 1 and a company of Afghan Border Police, and expanded the Patrol Base to a Combat Outpost. CAAT 2 assumed responsibility for PB Pay Banadar partnered with a company of Afghan Border Police (ABP). The 81mm Mortar Platoon assumed PB 00 partnered with a platoon of ANA Soldiers.

Two major significant activities occurred during this time period, to include one IED strike and one small arms fire incident. On 24 November, a Battalion resupply convoy struck an IED near the northern boundary of Weapons Company's AO. The IED consisted of approximately 40 lbs of HME and was likely back laid over a previously covered path. No injuries or major damage resulted, and the convoy was able to self-recover. On 7 December, while conducting a dismounted un-partnered patrol, CAAT 1 received two, four to five round bursts of small arms fire which impacted in the vicinity of their patrol. The patrol did not return fire since they were unable to establish Positive Identification (PID). No injuries were sustained, and after launch of the Quick Reaction Force and investigation of the area, the patrol returned to base.

The company focused heavily on pushing an anti-poppy Information Operations (IO) message as farmers began planting their poppy crop. The Tiger Team, a joint British-Afghan narcotics interdiction team, arrived on the 26 November and assisted in the spread of the IO message throughout the area for two weeks. On three separate occasions during this time period, ANSF forces partnered with Marines seized and burned poppy seed, totaling approximately 200 pounds of poppy seed. Despite the concerted joint anti-poppy campaign, the locals in the Banadar region continue to grow poppy.

Scout Sniper Platoon completed turnover with 1st Battalion, 3d Marines and immediately began conducting area reconnaissance of river crossing points.

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Team 1 and Team 2 were attached to 1st Light Armored Reconnaissance in support of their combat operations from 20 November through 8 December. They were led by Staff Sergeant Fields and successfully disrupted two known insurgent cells during a two week deliberate operation. These operations were planned using weeks of gathered information and intelligence, and culminated in an engagement which resulted in multiple confirmed enemy killed in action (KIA) and wounded in action (WIA). Team 3 and Team 4 supported 3d Battalion, 3d Marines in OPERATION OASIS, district center security, and conducted a CIED mission in the vicinity of PB Styx.

Numerous shuras and jirgas were held during the time period, to include OPERATION WEDDING FEAST on 23 November, where the Garmser District Governor and his entourage held a jirga at COP Torbert with elders of Banadar. The jirga was the first time the governor had travelled in an official capacity this far south in Garmser. OPERATION WEDDING FEAST was a successful demonstration of the increased reach and improved capabilities of GIROA in the area.

The increased tribal tensions between the Andar and the Noorzai, resulting from local Noorzai elder Obaed Ullah Khan's murder on 12 November, continued to be an issue in the area. Six local nationals of the Andar tribe were detained due to direct involvement in the murder, and three local nationals of the Andar tribe were detained due to the listing of their names on a threatening letter to Obaed Ullah Khan. The administration of justice in this case by the Afghan Judicial System continues to be ongoing, and no definitive outcome has been realized.

Prior to the arrival of Weapons Company, no civil affairs projects had been initiated or completed in the Banadar region. The Company has been concentrating on the establishment of tent schools and clinics to increase the overall level of development in the area. A tent school was started in Sar Banadar, which has regular attendance of approximately 30-40 local national children. The teachers are in the process of getting registered with the district government in Hazar Joft, which will enable additional materials and supplies to be provided for the school. A clinic refurbishment project was started in Bagat village, which will increase the sanitation of the clinic and bring a higher level of medical care to the locals in the area. A mosque refurbishment project was completed in Sar Banadar, providing the village a functioning mosque with a solar-powered loudspeaker system.

AIR SHOP

During this reporting period, a total of 169 Assault Support Request (ASR) flights were facilitated by Task Force 3d Battalion, 3d Marines. Additionally, 26 Close Air Support (CAS) sorties were flown.

FIRES/EFFECTS

The Fires and Effects section for 3d Battalion, 3d Marines completed their portion of Transfer of Authority on 18 November 2011. The section updated both the Fires Reference Guide and Radio-in-a-Box Guide to streamline the information flow throughout the battle space. The Fires Support Coordination Center continues to conduct weekly fires rehearsals with a HIMARS platoon from Battery R, 5th Battalion, 11th Marines who are conducting operations out of FOB Payne. Fire plans for each patrol base have been created and documented and will be updated as patrol bases close. Three Marines

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completed a RIAB maintenance course which has allowed RIAB stations to now operate out of three different locations throughout the battle space.

INTELLIGENCE

The Intelligence Section (S-2) commenced conduct of intelligence operations in Garmser District, with all efforts aimed at reducing the Commanding Officer's and his subordinate commanders' and staff's collective uncertainty about the District. The S-2 Section initially positioned three personnel at the India Company COP in southern Garmser: First Lieutenant Pat Kimener, Lance Corporal Aaron Halford, and Law Enforcement Professional (LEP) J.D. Waddle. At the Battalion Headquarters, the Section included the S-2 officer, Captain Jeff M. Brewer, the Assistant Intelligence Officer, First Lieutenant Aubrey Giblin, the Electronic Warfare Officer, First Lieutenant Andrew Loomis, Intelligence Chief Sergeant Chris Stine, Senior Analyst Lance Corporal Jose Ortiz-Santiago, COC S-2 analysts Lance Corporal Anthony Nolley-Crosson and Lance Corporal Daniel Shannon, and LEP John Criscione. The S-2 shop completed 45 briefs and special products in support of 3d Battalion 3d Marines' battle rhythm, including daily intelligence summaries, convoy threat briefs, weekly intelligence summaries, weekly census briefs, weekly targeting products, and weekly bazaar roll ups, as well as intelligence update slides for the Command and Staff Briefs. The S-2 published 29 Daily Intelligence Summaries surveying each day's events and analyzing any changes in the Battalion's intelligence picture; produced four intelligence updates for the Battalion Operations/Intelligence Synchronization meetings; produced four intelligence updates for Command and Staff briefs. The section also compiled 20 Daily Intelligence Reporting Summaries as an overview of each day's reporting and events. The Counter-Improvised Explosive Device (CIED) analyst supported the CIED working group with four CIED working group briefs. The S-2 produced four Targeting Working Group briefs in support of the Battalion targeting cell and successfully nominated one insurgent to the Joint Priority Effects List (JPPEL) in the last month. The Company Level Intelligence Cell (CLIC) analysts compiled four Bazaar Roll-Up products covering economic activity throughout the area of operations.

The S-2 printed 780 maps of all sizes and 40 completed Requests for Information (RFIs) supporting company operations. The S-2 also submitted two RFIs to higher headquarters. The S-2 uploaded 25 significant events to Marine Link. The S-2 Intelligence Watch Analysts controlled 336 hours of Intelligence Surveillance and Reconnaissance over-flights. The S-2 shop submitted eight Handheld Interagency Identity Detection Equipment systems into maintenance.

LOGISTICS

From 18 November 2011 to 15 December 2011 the Task Force 3d Battalion, 3d Marines Logistics Section assumed all internal logistical functions from Task Force 1st Battalion, 3d Marines with minimal friction in the areas of: Armory, Fuel, Water, Mess Facilities, Logistical Convoys, Maintenance Management, Utilities, A/DACG, Ammunition, and Supply. The Logistics Section successfully provided direct combat service support to 37 USMC positions as well as supported the transfer of bases to the Afghan National Army. Third Battalion, 3d Marines continued to improve upon the 1st Battalion, 3d Marines' systems and procedures in place with respect to tracking, movement of assets, and overall logistic command and control. The 3d Battalion, 3d Marines Logistics Section took on Retrograde and Redeployment (R2) as their

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main task to ensuring that all timelines were met while maintaining combat effectiveness throughout the Battalion's AO.

Task Force 3d Battalion, 3d Marines logistical convoys ran freely throughout the AO with minimal complications to ensure all positions maintained the required level of supplies, as well as pushed maintenance contact teams out to ensure equipment was functioning prior to the onset of the winter months. Ammunition accountability remained at a high state of readiness due to the shop being proactive in confirming the counts of all DODICs and serialized ammo. Food service was one of the most notable highlights throughout the entire AO. Third Battalion, 3d Marines' Mess Chief, Staff Sergeant Lance Weier, completely revamped chow across the AO, with fresh fruits and vegetables, meats, and home cooked meals for the holidays.

Communications

During the first month of the deployment, the Communications Platoon focused on accountability of gear, SL-3, maintenance, and paperwork. The Communications Platoon deployed a Network Enhancement Training Team (NETT) to all of the company positions to improve the Company Combat Operations Centers (COCs) and antenna farms. While touring the area, the NETT identified a multitude of SL-3 deficient and inoperable equipment. The NETT also provided different training to all the Company positions which included the MRC-142, TEAMS antenna, HPW, TACCHAT, PRC-117G, BFT, and VHF retransmission operations. The Communications Platoon has made many improvements to the communications infrastructure within FOB Delhi, and the entire AO.

The Wire Section conducted site surveys and installed over 26 telephone or data lines throughout FOB Delhi. Wire also submitted numerous TSRs to RCT-5 to update the phones on FOB Delhi and throughout the Battalion's AO.

The Electronic Key Management System (EKMS) Section ensured the accountability of 1063 pieces of Controlled Cryptographic Items (CCI) that are distributed throughout the Battalion's AO. The Battalion Commander conducted a CO's Spot Check of the CCI cage and the paperwork for all of the CCI equipment.

The Maintenance Section has been overloaded with all the broken gear that was sent up from the NETT from around the AO. Maintenance has accepted and inducted over 150 pieces of communications equipment into the maintenance cycle. The Maintenance Section also conducted operations checks and troubleshot over 50 Blue Force Trackers (BFT) throughout the battalion. Blue Force Tracker classes were also given to the different sections and companies within the Battalion. Maintenance also operation checked, fixed, or filled over 32 pieces of Electronic Counter Measure (ECM) equipment. Maintenance worked with the Motor Transportation Section on conducting Limited Technical Inspections (LTIs) on the different radio systems, BFTs, and ECMs in the vehicles prior to the vehicles being issued to the companies.

The Radio Section has conducted training and testing on all of the radio equipment within the Section. The different equipment the Radio Marines trained on were the AN/PRC-152, PSN-13 DAGR, HPW, PRC-117G, PRC-117F, VRC-110 retransmission operations, DAMA, and RC-110 (RF-7800R). The Radio Section also refilled 120 PRC-153 radios throughout FOB Delhi with a new code plug. They have also created five different Radio Programming Applications (RPA) for PRC-150 HF radios for the companies and the Battalion. Radio then created 20 different mission plans for the PRC-117G network. The Radio

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Section worked with the Data Section to enhance the digital network over the PRC-117G.

The Data Section improved the Wireless Point to Point Link (WPPL) shots from FOB Delhi to Sharp, Koshtay, and Dwyer. The section also aided in troubleshooting the SIPR services at COP Rankel, PB Karma, and PB Gorgak. The Data Section also worked with the Radio Section to improve the PRC-117G ANW2 network by updating SIPR Workstations connected to PRC-117G radios and eliminating static routing of radio networks by enabling and utilizing the Routing Information Protocol (RIP) from the PRC-117G radio and incorporating this process into the existing High Speed WPPL/MRC142 network. The Data Section has also corrected several Virtual Local Area Network (VLAN) discrepancies to include VLAN routing, trunk routing between access switches, and VLAN Trucking Protocol (VTP) problems on the FOB Delhi Layer Two network. The FOB Delhi Non-secure Internet Protocol Routing (NIPR) network was also expanded to provide services to the east side of the FOB. The Data Section performs on average 20-25 trouble calls per day and has conducted approximately 30 move, add, and change requests since TOA. The Data Section has updated base images for five different types of Hardware platforms that impact over 300 computers in use throughout the AO. The Data Section also completely set up, and later expanded, all Data Services at COP Torbert to provide NIPR, Secure Internet Protocol Routing (SIPR), and Combined Enterprise Regional Information Exchange System (CENTRIX) Company COC capabilities to Weapons Company.

BATTALION AID STATION (BAS)

From 18 Nov through 15 Dec, the Battalion Aid Station (BAS) successfully covered all positions and assisted in all medical evolutions throughout the Area of Operations (AO). The BAS remained busy, evaluating and treating over 100 Marines and Sailors. Medical also conducted two air medical evacuations and one ground medical evacuation. The referral of one patient to Dwyer Dental Clinic became an urgent medical evacuation to a higher echelon of care.

During the period of this report, one of the Battalion Preventive Medical Representatives visited, inspected, and rendered preventive guidance to all COPs and PBs throughout the AO. The Battalion Surgeon and the Senior Medical Department Representative (SMDR) conducted battlefield circulation to all the COPs and some PBs to promote 13 Sailors. Battalion Aid Station COUGAR, the BAS ambulance, was responsible for assisting with two vehicle recoveries.

Medical Reports.

- The weekly Disease Non-Battle Injury (DNBI) and Blast Exposure and Concussion Incident Report (BECIR) are being forwarded to Regimental Combat Team 5.
- Animal bite medical protocol updated and tracked at Division.

Administrative.

- Senior Medical Department Representative (SMDR) attended the monthly Regimental Combat Team meeting at Camp Dwyer to discuss medical and administrative issues.
- Battalion Surgeon, Assistant Leading Petty Officer (ALPO), and two Preventive Medicine Representatives attended Preventive Medicine Conference at Leatherneck.

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- Approved by Division Surgeon to provide medical treatment at battalion level for animal bites.
- Selection of HM3 Seth A. Michaelis for Command Advancement Program, and promoted to HM2.

Logistics.

- One COUGAR ambulance became inoperable do to mechanical problems.
- Medical supplies submitted to Medical Logistics at Leatherneck.
- Medical supplies received through air supply movements, and direct issue of supplies at Leatherneck.

CHAPLAIN

Upon arrival, Lieutenant Jerry Durham (USN), Chaplain, 3d Battalion, 3d Marines, conducted turnover with the 1st Battalion, 3d Marines Chaplain, Lieutenant Carl Rhoads (USN). He has worked closely with mentoring his ANA counterpart and is building a working relationship with religious figures in the AO.

The Battalion Chaplain attended the RCT-5 Religious Conference at Camp Dwyer and has conducted battlefield circulation visits to Weapons, Lima, and India Companies. Worship services have been provided during Company visits, to include those at the smaller PBs. Weekly services are maintained at FOB Delhi.

In partnering with the USO and other organizations the Battalion has received approximately 700lbs of care package materials which we sent down to several different Company positions.

SECTION III: ATTACHMENTS IN DIRECT SUPPORT

1. Personnel Information

- a. Human Exploitation Team OIC:
Warrant Officer Damon A. Mathews
18 Nov - 15 Dec 11
- b. Engineers OIC:
First Lieutenant Stafford A. Buchanan
18 Nov - 15 Dec 11
- c. Civil Affairs Detachment OIC:
Captain Christopher S. Clark
18 Nov - 15 Dec 11

2. Narrative Summary

HUMAN INTELLIGENCE EXPLOITATION TEAM TWO (HET)

From 1 to 31 November 2011, HET 02 continued operations in direct support to 3d Battalion, 3d Marines. During November, HET 02 focused on turnover with the outgoing HET 02, post-Ramadan insurgent activities to include IEDs of various types, small arms fire, and planned suicide attacks. Warrant Officer Mathews managed and directed CI/HUMINT operations in support of 3d Battalion, 3d Marines and RC-SW. Warrant Officer Mathews produced 11 IIRs, two TIRs, attended CIED Working Groups, Ops/Intel Fusion Meetings, Targeting Working

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Working Groups, and Command and Staff meetings. Gunnery Sergeant Senteno produced five IIRs, two TIRs, managed operationally related administrative issues and all S-1, S-4 and S-6 issues for the team. Gunnery Sergeant Senteno attended the Security Shura and Information Operations meetings. Gunnery Sergeant Senteno also conducted numerous liaison meetings with host nation entities. Staff Sergeant Flores, in support of Lima Company, produced 40 IIRs, one TIR and participated in numerous company level meetings and operations. Sergeant Martin, in support of India Company, produced 35 IIRs, one TIR and participated in numerous company level meetings and operations. Staff Sergeant Houle, in support of India Company, produced 26 IIRs, two SPOTs, (1) TIR and participated in numerous company level meetings and operations. Sergeant Pratt, in support of Lima Company, produced 21 IIRs, one TIR and participated in numerous company level meetings and operations. Sergeant Williams, in support of H&S and Kilo Companies, produced 11 IIRs, three TIRs and participated in numerous company level meetings and operations. Corporal Boudy has completed over 60 intelligence related RFIs from internal and external entities. Corporal Boudy has also produced more than a dozen finished intelligence products in support of HET 02 and 3d Battalion, 3d Marines. Corporal Boudy has also spent time mentoring Lance Corporal Abts and analysts from 3d Battalion, 3d Marines. Lance Corporal Abts completed over 30 RFIs/Taskers for S-1, S-4 and S-6 related issues. HET 02 also conducted a Threat Vulnerability Assessment of FOB Delhi, started CI Screenings, conducted or maintained numerous ACCM and TTL operations, and participated in multiple combat operations to provide CI/HUMINT support to 3d Battalion, 3d Marines.

In the coming months, HET 02 will continue with current operations and attempt to further develop HUMINT operations in anticipation of transitioning to overwatch positions. Staff Sergeant Flores has begun preparations for moving to PB Pay Banadar in January 2012.

ENGINEERS

The Combat Engineer Platoon continued to provide 3d Battalion, 3d Marines with mobility, counter-mobility, survivability and engineer reconnaissance support. The General Support Section conducted 3 base de-militarizations, built 3 guard towers, 5 tent decks, and alleviated drainage problems at FOB Delhi. They improved the force protection at 6 positions and moved 1 burn pit from inside PB Jugroom to outside its perimeter. The Engineer squads provided mobility support to the line companies by conducting daily dismounted patrols and limited general engineering support in order to improve quality of life on the smaller Patrol Bases.

CIVIL AFFAIRS GROUP (CAG)

Political/Governance: On 15 November a meeting was held with the Mayor, where the status of his offices financial situation and some projects for the main Hazar Joft Bazaar was discussed. In addition the names of the new Mayors in Safar and Lakari were identified.

Dissatisfied with the District Chief of Police's (DCOP's) failure to investigate the alleged physical and sexual abuse of two men by four ANP policemen from the Safar Precinct, the District Governor (DG) contacted the Provincial Governor (PG), and insisted that inspectors be sent from Lashkar Gah. The inspectors found sufficient evidence to charge the four policemen: three were taken into custody and one has thus far eluded Capture.

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Rule of Law: On 22 November the District Huquq recorded a segment of his popular radio program. The topic of discussion was women's rights, specifically the common practice of fathers giving their underage daughters in marriage to much older men. He informed his listeners that this is against both Islamic and secular law. Additional messages were introductions from the new district prosecutor introducing himself to the people of his district.

The six men accused of killing Obaidullah Khan, a prominent pro-GIRoA elder in Safar, have been transferred to police custody and will be processed through the formal justice system.

The DG detained three people from the Afghan Security company called 'Team'. He detained them after they shot at the local populace and he suggested they are heavily involved with illicit activities. This company, however, operates with Ministry of the Interior (MoI) approval and upon learning of the detainments, the PG became involved. He expressed that, although he does support the DG detaining these suspects, influence from highly connected individuals calling for their release resulted in the charges being dropped.

On 27 November, acting on the tip of a local-national source, DCOP Niamatullah and a team of his officers arrested four suspects in the murder of the former DCOP Sayfullah Khan. The suspects were interviewed at Garmser police headquarters by the Saranwal and DCOP. One of the individuals gave a full confession, admitting that he and three others planted the IED that killed Sayfullah Khan in early November.

The week of 14 November, two men who were sentenced to three years in prison for theft, "escaped" from the Garmser Police Jail.

A local contractor was abducted and murdered in Majitak by two Taliban shortly after leaving the home of a District Community Counsel Member. This individual was a well known contractor whose brother has, in the past, conducted work on FOB Delhi. In addition, it is understood that his father was also killed by the Taliban.

Reconstruction and Development: On 28 November the DST met with the Provincial Education Director (PED) Engineer and seven of the eight contractors who are currently building 11 schools in Garmser. The intent was to enable the PED Engineer to discuss common and specific problems. It has become clear that the two different PED engineers have slightly different interpretations of the design plans - such as the depth of the roof arches and changes to foundations due to varying land types. One of these PED Engineers was employed during the Relief in Place/Transfer of Authority (RIP/TOA), and was familiar with 1st Battalion, 3d Marines, while the other is assigned to work with 3d Battalion, 3d Marines. Typically, there will be only one PED Engineer. These differences were discussed and the final report from the PED Engineer has been received and translated.

The PED Engineer returned to Garmser to conduct a survey of the district school builds as well as survey the proposed school in Darvishan, Paze. He has raised concerns regarding the roofs of five schools - three of which the PED office has provided a letter to the contractor detailing the changes required. The Civil Affairs Marines encourage the receipt of these letters from the PED engineering office as it assists in holding contractors accountable. The tendency is that when the Engineer is face to face with the contractor he does not raise concerns directly with the builder but instead

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passes them to the District Support Team or the Civil Affairs Marines, depending on who is contracting the project. On all but one school the contractors have agreed to the changes (requiring the roofs to be removed and replaced) with Kharako remaining under discussion between the Marines and the contractor.

A further issue was raised regarding the thickness of the 'I' beams being used by two contractors. Engineer Harum was unsure on the best course of action and wanted to speak with the Provincial Engineer before deciding whether the removal and replacement of the beams is necessary or a financial penalty can be levied against the contractor.

SECTION IV: SEQUENTIAL LISTING OF SIGNIFICANT EVENTS

NOVEMBER 18 - December 18

18 Nov	Transfer of Authority
19 Nov	RCT-5 CO Battlefield circulation
21 Nov	IED Strike, India Co, Rte Fenway
22 Nov	DG Shura with elders in Koshtay
22 Nov	DG school visit near COP Rankel
23 Nov	DG Shura with elders in Banadar
24 Nov	IED Strike, Bn Log Train, Rte Washington
24 Nov	CMC visit to FOB Delhi
01 Dec	Div CG battlefield circulation
08 Dec	Spirit of America VTC with RC(SW) CG
11 Dec	Operation Coral Snake
17 Dec	PRT Head of Mission visit
25 Dec	ACMC visit to FOB Delhi
28 Dec	Operation Sandman